

One ICAP-United in Purpose, Driven by Progress

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ICAP Council Elections 2025
Region South – Zone A



UNIVERSITY OF
OXFORD



One ICAP-United in Purpose, Driven by Progress

Know your Candidate

+30 years of Excellence



Current

Finance Director, Oxford
University Press.

2014 - 2018

CFO and Executive
Director, Pakistan
Oxygen Limited
(Previously Linde
Pakistan Limited).

2000 - 2014

Siemens Pakistan Limited
CFO Energy Business,
Pakistan Afghanistan and
Dubai

1994 – 2000

Alumni of A. F.
Ferguson & Co



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Know your Candidate

+12 years of Service to ICAP



Council

Elected Member 2022 - 2026

Vice President ICAP – Jan
2025 to date

Chair

PAIB Committee

Examination Committee

Anti Money Laundering
Supervisory Board

Incubation Committee

Member

Governance, HR,
Education, CA Women,
Members Affairs,
Overseas Coordination,
DAAB (Previous)

Member Global Forums

IFAC PAIB Advisory Group (reappointed
for term 2026-2028)

SAFA PAIB Committee



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Why again in Council ?

Time to Harvest - Experience that
sustains change



Legacy

I stand with deep
gratitude for ICAP-the
institution that shaped
my values and career

Continuation with Purpose

Strengthening industry
linkages, empowering
members through
mentorship and
education, and
expanding global
visibility for ICAP

Building on Progress

Leveraging the strong foundation
laid, now is the time to accelerate
that trajectory for even greater
impact

Strengthening what Works

Blend Experience with Fresh Voices

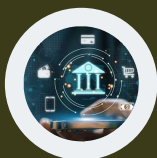


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Why again in Council ?

Reflecting on the Journey – from Elections 2021 to Election 2025

Back in 2021, I presented a roadmap built on these four pillars



Strengthening governance, transparency and global recognition of CA Pakistan



Members Engagement, upskilling and empowering future Chartered Accountants with innovation, entrepreneurship, and technology



Reinforcing ICAP's role in public policy and regulation



Depth in Profession by supporting audit practice and SMPs



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Why again in Council ?

Delivering on my Pledge

- Empowered the Executives enhancing operational leadership and strategic execution
- Market-based compensation for ICAP staff
- Championed flagship initiatives: CFO Conference, NFO
- Celebrating Members achievements: PEA
- Strengthened ICAP–industry linkages: CFO Roundtables
- Ivy League Member upskilling: Harvard ManageMentor®
- Entrepreneurial ecosystem, guiding start-ups to investment readiness



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Why again in Council ?

Delivering on my Pledge

- Overseas members engagement: CFO Conferences in Dubai, Members recognition ceremonies
- Center of Excellence (COE): no more a dream
- New Education Scheme with industry-aligned education
- CA Women and promoted inclusive platforms
- Audit quality and firm development initiatives
- Expanded training pathways with uninterrupted training options and increased exam frequency
- Islamic Center of Excellence in collaboration with Meezan Bank
- AML Board: engaged SECP and FMU with awareness and best practices sharing







Legacy and Continuity



My Vision: One ICAP-United in Purpose, Driven by Progress

This is not just a pledge-it is a call-to-action unifying Council, committees, members, and industry towards transparency, inclusion, global recognition, and innovation. Focus areas:



Rethink Council Governance

Re-evaluate committee structures to ensure strategic contribution, agility, accountability and empowerment



Global Recognition

Trust Deepening, publishing thought leadership papers, and engaging diaspora members in structured outreach for CA Brand



Empower Future CAs

Expand mentorship programs, industry immersion, and recognition of qualification supporting global mobility



Champion Diversity

Promote diversity not just in gender, but in thoughts, voices, and representation



Strengthen Regulatory Excellence

Reinforce ICAP's role as a premier regulatory and public policy Authority

YOUR VOTE COUNTS!

Candidate S. No 10

