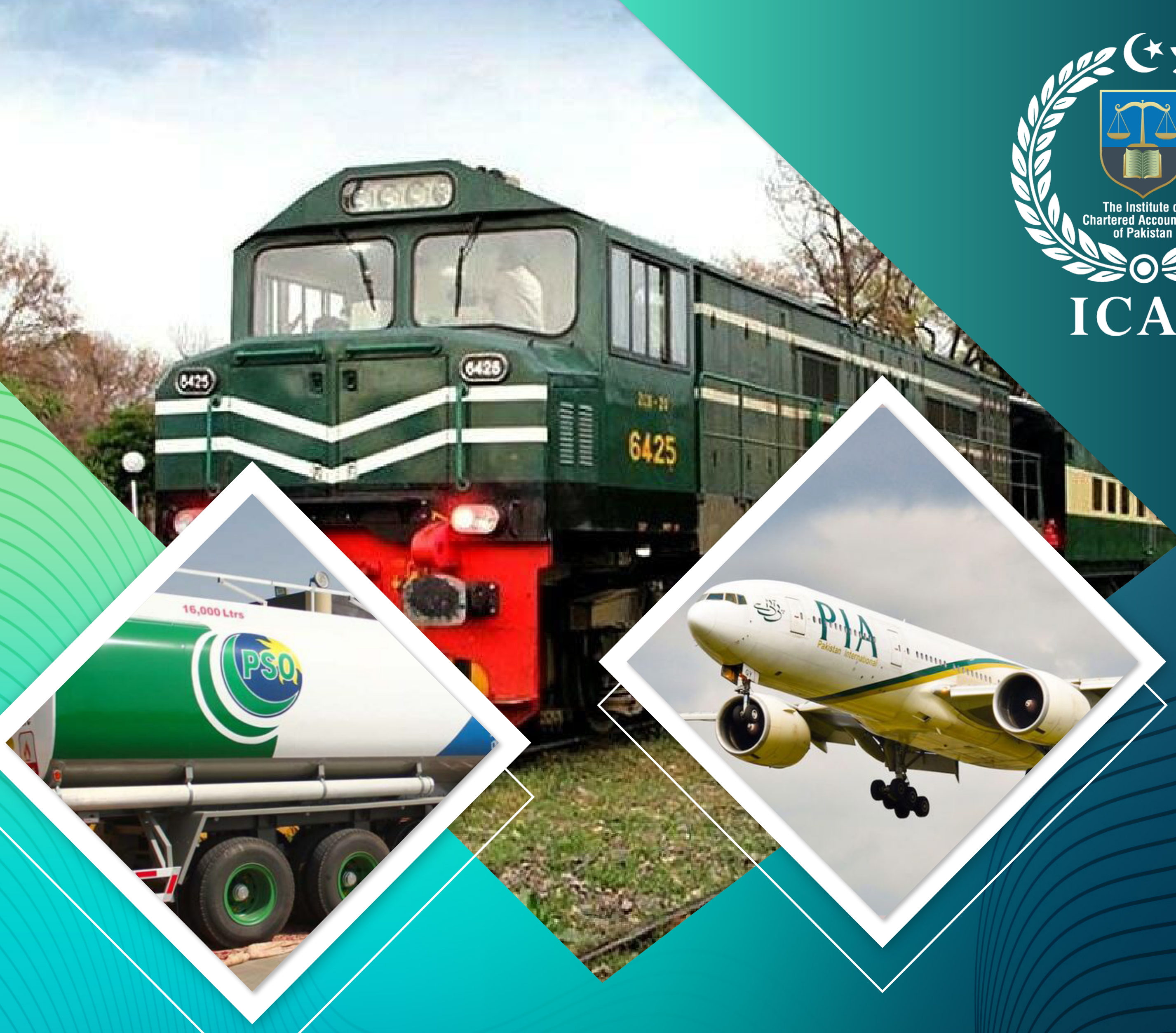

The Institute of Chartered Accountants of Pakistan

ICAP

Training Wrokshop on

State-Owned Enterprises

-Governance & Operations

Jan 13, 2026 | 09:00 AM – 06:00 PM | ICAP House, Karachi

111-000-422 www.icap.org.pk icap.ca icap.pakistan icapofficial icap-ca icappakistan

Overview

The Southern Regional Committee in collaboration with Public Sector Committee of ICAP is organizing a workshop on Orientation of Governance and Operations of State-Owned Enterprises (SOEs). The Finance Division Government of Pakistan has issued SOEs (Governance and Operations) Act, 2023 in January 2023, SOEs Ownership and Management Policy 2023 in December 2023 and SOE Guideline 2024 with the objective to provide for governance, accountability and operation of the management and financial efficiency of SOEs owned and controlled by the federal government.

The SOE Act has many new features and compliance requirements. This workshop will empower directors and senior management of SOEs, regulators, auditors and corporate professionals to navigate the complexities of corporate governance within the public sector, enhancing their capabilities in areas such as board leadership, performance monitoring, financial oversight, and compliance.

The session will cover critical aspects such as board responsibilities & composition, regulatory compliance, risk management, financial transparency, and performance evaluation to enhance SOEs effectiveness. Trainer/facilitator and guest speakers shall share their experiences and expertise in respect of governance challenges, role of regulatory bodies, and strategic approaches to aligning SOEs with best practices for sustainable operations. Participants shall gain actionable insights, regulatory awareness, and a deeper understanding of how governance reforms impact SOE performance and accountability.

Course Contents

This workshop will cover:

- Scope and applicability of the new governance framework,
- Corporate governance principles and best practices for SOEs,
- Role of CMU in performance monitoring and SECP's role for SOEs,
- Roles, responsibilities, and accountability of the board members, CEO, and chairperson,
- Business plan and Statement of Corporate Intent,
- Board composition and committees,
- Selection of independent directors, indemnity and disqualification,
- Financial reporting obligations, audit requirements, enforcement of system of internal controls, and risk management in SOEs and
- Board meetings and board performance evaluation including evaluation of independent directors and ex officio.

Who Should Attend ?

- Directors: executive and non-executive including independent directors and ex officio,
- Senior management and executives including company secretaries, CFOs and CIAs and
- Audit professionals and regulators.

Session Chairman

Mr. Khalid Rahman
Chairman,
Public Sector Committee &
Council Member, ICAP

Guest Speaker

Dr. Qaiser Rafique Yasser
Head of Central Monitoring Unit (Regulator of State-Owned Enterprises), Ministry of Finance, Government of Pakistan.

Trainer

Mr. Abdul Rahim Suriya
FCA FCMA

Abdul Rahim Suriya is a Professional Trainer, Coach and Management Consultant. He is visiting faculty of IBA . He has over 4 decades of work experience in the field of Accounting, Auditing, Corporate Finance, Operational Management and Professional Education including 18 years with Spencer Pharma (Pvt.) Ltd.

Hi is also a partner with Suriya Nauman Rehan & Co., Chartered Accountants. He is Past President ICAP (2009-2010). He served as an elected member of the council of ICAP from 1997 to 2013 and was a member of International Accounting Education Standard Board of IFAC from 2003 to 2008. He represented ICAP at SAFA Board from 2011 to 2013.

He served as a Financial Management Consultant of the World Bank team for ROSC- AA 2016 and has around 40 years' experience in accounting, auditing, corporate finance and operational management. He is visiting faculty at the IBA, Karachi and NIPA. He is also a professional trainer especially on the subject of finance for non-finance executives and corporate reporting. He has authored a book on "A Guide to Business Decision Making". He is also Independent Director on the boards of a few listed companies and NPOs.

Registration Fee:
PKR 40,000/-

- ICAP/ICMAP members/affiliates/students shall be eligible for 15% discount
- Early bird discount of 5% on registrations until December 15, 2025
- Additional group discount of 5% for 3 or more registrations from a single organization
- Fee is exclusive of Sindh Services Sales Tax of 3%

Scan to Register Now!

For Further Information

Mr. Babar Naqvi
srcicap@icap.org.pk
021-111-000-422 Ext:315